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Net Interest Margin Trends and Expectations

Since Bank Watch’s last review of net interest margin (“NIM”) trends in July 2016, the Federal Open Market Committee has raised the federal funds rate eight times after what was then the first rate hike (December 2015) since mid-2006. With the past two years of rate hikes and current pause in Fed actions, it’s a good vantage point to look at the effect of interest rate movements on the NIM of small and large community banks (defined as banks with $100 million to $1 billion of assets and $1 billion to $10 billion of assets).

As shown in Figure 1, NIMs crashed in the immediate aftermath of the financial crisis, primarily because asset yields fell much quicker than banks could reprice term deposits. NIMs subsequently rebounded as the asset refinancing wave subsided while banks were able to lower deposit rates. A several year period then occurred in which asset yields grinded lower at a time when deposit rates could not be reduced. This period was particularly tough for commercial banks with a high level of non-interest bearing deposits.

Since rate hikes started, the NIM for both small and large community banks have increased about 20bps through year-end 2018 before experiencing some pressure in early 2019. The nine hikes by the Fed to a target funds rate of 2.25% to 2.50% amounts to a 225bps increase.

Figure 1: Net Interest Margin Trend

Source: FDIC
Mercer Capital’s Bank Watch

May 2019

At first pass, the expansion in the NIMs is less than might be expected; however, there are always a number of factors in bank balance sheets that will impact the NIM, including:

» **Loan Floors.** Many Libor- and prime-based commercial loans had floors that required 100-150bps of hikes before the floors were “out-of-the-money.”

» **Competition.** Intense competition for loans in an environment in which bonds yielded very little resulted in pressure in the margin over a base rate as bank and non-bank lenders accepted lower margins in order to make loans.

» **Asset Mix.** Community banks located in rural and semi-rural areas tend to have low loan-to-deposit ratios and, therefore, have not benefited as much as peers located in and around MSAs that are “loaned-up.” Nonetheless, net loans as a percentage of assets among community banks increased by an average of 15bps each quarter since year-end 2016 while bond portfolios declined.

» **Loan Mix.** Community banks tend to have somewhat more of their loan portfolios allocated to residential mortgages and CRE than regional banks. As a result, it will take much longer for these mostly fixed-rate assets to reprice than Libor-based C&I portfolios.

» **Deposit COF.** In recent quarters the marginal cost of funds (“COF”) has become expensive as depositors who came to accept being paid essentially nothing for their money began to demand more competitive rates once the Fed Funds rate approached 2%.

» **Deposit Mix.** In addition to depositors demanding higher rates, a mix shift from non-interest bearing and very low-yielding transaction accounts into higher paying money markets and time deposits has pushed the COF higher, too, in recent quarters.

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What We’re Reading

Considering the current intensity of competition for deposits, Bank Director highlights opportunities for smaller banks to profitably grow deposits by investing in technology to improve customer retention, better understand consumer behavior, and develop personalized offerings.

*Barron’s* reports that the federal funds futures markets and the Treasury market indicate increased expectations of a 25 basis point reduction in the federal funds target rate within the year. Following lower-than-expected April retail sales, the yield on two-year Treasury notes reached its lowest level since February 2018. (subscription required)

*Analysts inquire about CECL* on community banks’ first quarter earnings calls as many are not yet providing estimates, *SNL* reports. (subscription required)

With low deal volume to this point in 2019, bankers anticipate a rebound in M&A activity in the latter half of the year as sellers adapt expectations to current valuations and become more comfortable with stock offers, *SNL* reports. (subscription required)
Fed to Cut Rates?

Recent incremental pressure on NIMs notwithstanding, community banks’ balance sheets were poised to take advantage of rising rates the past several years. The outperformance of bank stocks beginning in November 2016 reflected several factors, including an economic and regulatory backdrop that would allow the Fed to raise rates further and faster, and thereby support NIM expansion.

The underperformance of bank stocks since last fall reflects investor concern that this tailwind is ending in addition to more general concerns about what a possible economic slowdown implies for credit costs. Telltale signs include the inversion of the Treasury yield curve and yields on the two-year and five-year Treasuries that, as of the date of the drafting of this article, are below the low-end of the Fed Funds target range.

Also, the spot and forward curves for 30-day Libor imply the Fed will cut the Funds target rate and other short-term policy rates one or two times by early 2020 (or stated differently, the December rate hike was a mistake).

The Federal Funds rate, the predominant influence on short-term interest rates, has remained unchanged since year-end 2018 at a target range of 2.25%–2.50% due to concerns about lower inflation figures and what they may forewarn about future economic growth as reflected in falling U.S. Treasury yields. The FOMC reiterated its wait-and-see approach on May 1. However, the sand appears to be shifting beneath the Fed’s feet.

The Wall Street Journal’s most recent Economic Forecasting Survey revealed an increasing belief that the Fed’s next move will be to cut rates. 51% of respondents said that a rate cut would be the next move, up from 44% in April. 25.5% replied that the next rate raise would occur in 2020 or later. Fed officials have maintained their stance that a rate move in either direction will not occur soon.
The Importance of Deposits and Next Steps

As deposit costs initially lagged, but more recently moved with short-term interest rate hikes, the composition of a bank’s deposit base and funding structure has become increasingly important. As shown in Figure 4, the percentage of banks experiencing a rising cost of interest bearing deposits has steadily increased. Total funding costs have nearly doubled since year-end 2016 as depositors have reoriented funds toward accounts offering higher rates. Banks searching for funding either must engage in intense deposit competition or tap into higher-cost sources such as wholesale funding.

Going forward community banks may face a modest reduction in NIMs because the yield curve is flat and the cost of incremental funding is expensive.

Some community banks will choose to slow loan growth in order to protect margins; others will accept a lower margin. The predicament demonstrates yet again why deposit franchises are a key consideration for acquirers as banks with low cost deposit franchises and excess liquidity are particularly attractive in the current market.

Brian F. Adams
901.322.9706 | adamsb@mercercapital.com
Mercer Capital’s Public Market Indicators

May 2019

Mercer Capital’s Bank Group Index Overview

Return Stratification of U.S. Banks by Asset Size

Median Valuation Multiples

<table>
<thead>
<tr>
<th>Indices</th>
<th>Month-to-Date</th>
<th>Year-to-Date</th>
<th>Last 12 Months</th>
<th>Price/ LTM EPS</th>
<th>Price / EPS 2019 (E)</th>
<th>Price / EPS 2020 (E)</th>
<th>Price / Book Value</th>
<th>Price / Tangible Book Value</th>
<th>Dividend Yield</th>
</tr>
</thead>
<tbody>
<tr>
<td>Atlantic Coast Index</td>
<td>4.2%</td>
<td>8.5%</td>
<td>-6.4%</td>
<td>13.5x</td>
<td>12.9x</td>
<td>11.8x</td>
<td>116%</td>
<td>132%</td>
<td>2.3%</td>
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<tr>
<td>Midwest Index</td>
<td>2.5%</td>
<td>8.9%</td>
<td>-7.5%</td>
<td>12.7x</td>
<td>11.7x</td>
<td>10.5x</td>
<td>125%</td>
<td>142%</td>
<td>2.5%</td>
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<tr>
<td>Northeast Index</td>
<td>5.4%</td>
<td>14.3%</td>
<td>11.0%</td>
<td>13.4x</td>
<td>12.1x</td>
<td>11.1x</td>
<td>124%</td>
<td>138%</td>
<td>2.6%</td>
</tr>
<tr>
<td>Southeast Index</td>
<td>3.3%</td>
<td>6.4%</td>
<td>-5.8%</td>
<td>14.1x</td>
<td>12.3x</td>
<td>11.8x</td>
<td>122%</td>
<td>136%</td>
<td>1.6%</td>
</tr>
<tr>
<td>West Index</td>
<td>4.2%</td>
<td>2.7%</td>
<td>-9.6%</td>
<td>13.1x</td>
<td>12.5x</td>
<td>11.9x</td>
<td>122%</td>
<td>136%</td>
<td>2.1%</td>
</tr>
<tr>
<td>Community Bank Index</td>
<td>3.7%</td>
<td>9.4%</td>
<td>-1.2%</td>
<td>13.1x</td>
<td>12.0x</td>
<td>11.2x</td>
<td>122%</td>
<td>137%</td>
<td>2.2%</td>
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<tr>
<td>SNL Bank Index</td>
<td>9.5%</td>
<td>18.9%</td>
<td>-0.2%</td>
<td>13.1x</td>
<td>12.0x</td>
<td>11.2x</td>
<td>122%</td>
<td>137%</td>
<td>2.2%</td>
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</table>
Mediation Price/Earnings Multiples

Target Banks' Assets <$5B and LTM ROE >5%

Mediation Price/Tangible Book Value Multiples

Target Banks' Assets <$5B and LTM ROE >5%

Mediation Core Deposit Multiples

Target Banks' Assets <$5B and LTM ROE >5%

Mediation Valuation Multiples for M&A Deals

Target Banks' Assets <$5B and LTM ROE >5%, 12 months ended April 2019

<table>
<thead>
<tr>
<th>Regions</th>
<th>Price / LTM Earnings</th>
<th>Price / Tang. BV</th>
<th>Price / Core Dep Premium</th>
<th>No. of Deals</th>
<th>Median Deal Value (#M)</th>
<th>Target’s Median Assets ($000)</th>
<th>Target’s Median LTM ROAE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Atlantic Coast</td>
<td>21.3x</td>
<td>178%</td>
<td>11.2%</td>
<td>14</td>
<td>109.9</td>
<td>476,158</td>
<td>9.6%</td>
</tr>
<tr>
<td>Midwest</td>
<td>16.6x</td>
<td>163%</td>
<td>7.6%</td>
<td>77</td>
<td>41.7</td>
<td>172,520</td>
<td>10.4%</td>
</tr>
<tr>
<td>Northeast</td>
<td>23.9x</td>
<td>191%</td>
<td>10.9%</td>
<td>11</td>
<td>62.0</td>
<td>487,870</td>
<td>7.2%</td>
</tr>
<tr>
<td>Southeast</td>
<td>20.1x</td>
<td>178%</td>
<td>8.8%</td>
<td>29</td>
<td>37.5</td>
<td>221,519</td>
<td>9.2%</td>
</tr>
<tr>
<td>West</td>
<td>23.8x</td>
<td>208%</td>
<td>10.9%</td>
<td>18</td>
<td>76.0</td>
<td>259,228</td>
<td>8.9%</td>
</tr>
<tr>
<td>National Community Banks</td>
<td>20.1x</td>
<td>178%</td>
<td>8.9%</td>
<td>149</td>
<td>54.3</td>
<td>213,017</td>
<td>9.6%</td>
</tr>
</tbody>
</table>

Source: S&P Global Market Intelligence
Updated weekly, Mercer Capital’s Regional Public Bank Peer Reports offer a closer look at the market pricing and performance of publicly traded banks in the states of five U.S. regions. Click on the map to view the reports from the representative region.
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» Stress Testing
» Loan portfolio valuation
» Tax compliance
» Transaction advisory
» Strategic planning

Depository Institutions Team

Jeff K. Davis, CFA
615.345.0350
jeffdavis@mercercapital.com

Andrew K. Gibbs, CFA, CPA/ABV
901.322.9726
gibbsa@mercercapital.com

Jay D. Wilson, Jr., CFA, ASA, CBA
469.778.5860
wilsonj@mercercapital.com

Eden G. Stanton, CFA
901.270.7250
stantone@mercercapital.com

Mary Grace Arehart
901.322.9720
arehartm@mercercapital.com

Madeleine G. Davis
901.322.9715
davism@mercercapital.com

Brian F. Adams
901.322.9706
adamsb@mercercapital.com

William C. Tobermann
901.322.9707
tobermannw@mercercapital.com

www.mercercapital.com