Refining Overview

The refining industry is surrounded by uncertainty. Refiners’ inputs and products are both commodities, which means that the price they pay for inputs and the prices they receive for their products are generally determined by the market. Before the collapse of oil prices in July of 2014, refiners had become accustomed to low input prices and wide margins. The crude export ban allowed refiners to pay low prices for landlocked crude and sell their refined products to the global market where prices reflected the global oil and gas market. When the price of crude oil fell worldwide, the price of refined products followed a few months after.

Although the price of refined products has increased slightly over the last few months, the M&A market for downstream oil and gas is still at a standstill waiting to better understand the long term effects of the lifting of the export ban.

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In early 2016, the crude oil export ban, which had been in place since 1975, was lifted. Industry experts thought that the lifting of the export ban would better align the production capabilities of U.S. refineries. Refiners, on the other hand, feared that the exportation of crude oil would increase crude prices, as the pressure on price in an oversupplied U.S. market gave way. Six months later, we do not know all the consequences, as the Brent-WTI spread is still insignificant. Once the spread widens — and it is cheaper for other countries to buy WTI and pay transportation costs than to buy Brent — the true effect will be understood. Until then, refiners should enjoy currently low input prices.

Adding to the uncertainty, the refining industry is heavily regulated. One of the newest rules, passed in December 2015, is the Petroleum Refinery Sector Risk and Technology Review (RTR) and the New Source Performance Standards (NSPS) rule. The RTR & NSPS was passed in order to control air pollution from refineries and provide the public with information about refineries’ air pollution. These regulations range from fence line and storage tank monitoring to more complex requirements for key refinery processing units. The rule is expected to be fully implemented in 2018. However additional time has already been proposed by the EPA. The EIA estimates the rule will cost refineries a total of $40 million per year, while the American Petroleum Institute (API) argued that the annual cost would exceed $100 million.
Oil & Gas Market Overview

There are four main components to refined product prices: (1) crude oil prices, (2) wholesale margins, (3) retail distribution costs, and (4) taxes. Generally, input prices and wholesale margins drive fluctuations in product prices as the last two are relatively stable. Thus, in order to understand refined product prices, we consider the macroeconomic trends in the global oil and gas market which drive input prices.

Global oil production outpaced global crude demand for almost a year. An oversupply of crude caused downward pressure on the price of crude oil which for months benefited refiners as their product costs fell. A shortage of crude storage forced producers to sell crude at increasingly low prices to refiners, who then would earn substantial profits. But, as the market moved further into contango\(^1\), crude oil producers were more willing to hold crude than sell it to refiners at such low prices. As crude prices have risen over the last six months, refiners’ margins were originally squeezed. However, as the economy has continued to recover, more people began traveling, increasing the demand for and prices of gasoline.

\(^1\) Contango occurs when the future price of a commodity is higher than the spot price.
Refining & Marketing

Refined Product Prices
The price of refined petroleum products has increased slightly since February. However, the price of gasoline still costs half as much as it did two years ago. In general, refined product prices fell at an annualized rate of 25% to 30% over the last two years.

Refined Product Volumes
Refined product volumes have remained relatively stable over the last five years excluding residual fuel, which decreased at an annualized rate of 9.0%. However, over the last twelve months, residual fuel production increased by 10%.
Due to higher demand for gasoline, motor gasoline production has increased by 13.6% since the start of 2016.
Refining & Marketing

Crack Spread

The crack spread is the price differential between crude oil and its refined oil products. The 3-2-1 crack spread approximates refinery yield using the industry average for refinery production. For every three barrels of crude oil the refinery processes, it makes two barrels of gasoline and one barrel of distillate fuel. Crack spreads have remained relatively flat over the last 12 months.

Historically, the WTI Cushing 321 crack spread was higher than the Brent Crude 321 Crack Spread because U.S. producers were not allowed to export crude with the exception of Canada and the price of WTI crude was depressed. However, as the cost of crude fell around the world, crack spreads converged.
Refining & Marketing

Refiner Marker Margin

The refiner marker margin (RMM) is a general indicator, calculated quarterly by British Petroleum, that shows the estimated profit refiners earn from refining one barrel of crude.

Refiners’ margins increased dramatically in the second and third quarters of 2015 as the price of crude fell and the price of refined petroleum products had not caught up. Refiners in the U.S. northwest were making between $27 and $28 per barrel of oil, while global profit margins barely reached $20 per barrel. However, in the fourth quarter of 2015, refined product prices fell and refiners’ margins tightened. As the price of crude increased slightly in the first quarter of 2016, refined product prices followed suit in the second quarter as margins increased.
As of June 30, 2016, the number of operating refineries totaled 139, which was up slightly from last year. Overall the total number of refineries increased for the first time since 2008.

Two new refineries were built over the last 12 months and one was shut down. Petromax Refining Co. began operating a 25,000 b/cd refinery in Houston in the second quarter and Buckeye Partners LP began operating a 46,250 b/cd condensate processing facility in Corpus Christi, Texas in the fourth quarter of 2015.

Pelican Refining Company, LLC shut down their refinery at Lake Charles, LA. In 2011, Pelican Refining Company was charged with violating felony counts of the Clean Air Act. Pelican paid the largest pollution fine in Louisiana history — $12 million.
Refining & Marketing

Operating & Idle Refineries
(continued)

Refinery utilization rates have fallen as compared to one year ago. In May 2015, utilization rates totaled 92.5%. After reaching a peak of 95.1% in July and falling to 86.6% in October, utilization rates equaled 89.9% in May 2016.

Capacity of Operating and Idle Refineries

Source: EIA
Uncertainty in the industry has led to a standstill in M&A activity.

While M&A activity in the exploration and production sector has picked up since the beginning of 2016, M&A in refining and marketing has remained sluggish. Over the last nine months, the majority of the transactions in refining and marketing were between chemical and lubricant refineries and renewable fuels refineries. Currently, investors are sticking with what they know — demand for renewable fuels will increase and chemical lubricants are still in high demand.

The few transactions that occurred with petroleum transportation product refineries had very little public information. Thus we look to the public market in order to understand valuation multiples.
Market Valuations & Transaction Activity (continued)

Since the fall of crude prices in 2014, valuation multiples have been through multiple cycles of compression and expansion. For refiners, low oil prices initially signal higher profit margins as refined oil product prices are not perfectly correlated with input prices. This is especially true for non-transportation refined product prices (such as asphalt, butane, coke, sulfur, and propane) whose prices are even less likely to respond to changes in the price of crude oil. Thus, upon the initial fall of prices, earnings increased because the price of refined petroleum products did not fall as quickly as the price of crude. Additionally, the low prices of crude oil and natural gas decreased refiners’ own operating expenses. Refining is itself an energy intensive process, and natural gas is used to power refineries. By the fourth quarter of 2015, refiners’ margins began to compress as the price of refined petroleum transportation products started falling. Refiners’ profits continued to fall through the first quarter of 2016, but have since recovered as the price of refined products saw slight increases.

Refining EV/EBITDA Multiples

![Crude Prices began falling]

Source: Bloomberg

- 75th Percentile
- Median
- 25th Percentile
Guideline Public Company Valuation Multiples

Refining and marketing valuation multiples are somewhat inflated in the current market due to compressed profit margins. Holly Frontier has the highest EV/EBITDA multiple in the guideline group (20.7x). However, the company also has the lowest EBITDA margin in the group (2.5%). This tells us that the market views refiners’ decline in earnings as temporary. Phillips 66 profitability is in line with the group average, but has a higher EV/EBITDA multiple of 11.3x whereas the average is 9.1x. Phillips 66 may have a higher valuation because its operations are not entirely concentrated in the refining industry. Phillips also has well developed midstream operations which they have expanded recently. Midstream operations are not as sensitive to changes in price and thus do not face the same risk of margin compression.

<table>
<thead>
<tr>
<th>Refining Company Name</th>
<th>Ticker</th>
<th>Revenues</th>
<th>EBITDA</th>
<th>EBITDA Margin</th>
<th>Enterprise Value @ 6/30/2016</th>
<th>YOY Change in EV</th>
<th>EV/EBITDA Multiple</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alon USA Energy</td>
<td>ALJ</td>
<td>3,791.9</td>
<td>128.6</td>
<td>3.4%</td>
<td>869.7</td>
<td>-47.0%</td>
<td>6.8x</td>
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<tr>
<td>CVR Refining</td>
<td>CVRR</td>
<td>4,306.4</td>
<td>159.0</td>
<td>3.7%</td>
<td>1,558.0</td>
<td>-45.3%</td>
<td>9.8x</td>
</tr>
<tr>
<td>Delek</td>
<td>DK</td>
<td>5,189.9</td>
<td>143.4</td>
<td>2.8%</td>
<td>1,581.7</td>
<td>-45.5%</td>
<td>11.0x</td>
</tr>
<tr>
<td>Holly Frontier</td>
<td>HFC</td>
<td>11,262.7</td>
<td>285.6</td>
<td>2.5%</td>
<td>5,902.2</td>
<td>-35.7%</td>
<td>20.7x</td>
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<tr>
<td>Marathon Oil Corp</td>
<td>MPC</td>
<td>56,249.0</td>
<td>5,163.0</td>
<td>9.2%</td>
<td>36,855.5</td>
<td>8.8%</td>
<td>11.0x</td>
</tr>
<tr>
<td>Phillips 66</td>
<td>PSX</td>
<td>73,120.0</td>
<td>4,393.0</td>
<td>6.0%</td>
<td>49,553.6</td>
<td>2.5%</td>
<td>11.3x</td>
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<tr>
<td>Tesoro</td>
<td>TSO</td>
<td>25,402.0</td>
<td>3,192.0</td>
<td>12.6%</td>
<td>15,032.6</td>
<td>-8.3%</td>
<td>4.7x</td>
</tr>
<tr>
<td>Valero</td>
<td>VLO</td>
<td>76,654.0</td>
<td>6,777.0</td>
<td>8.8%</td>
<td>27,372.9</td>
<td>-19.4%</td>
<td>4.0x</td>
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<tr>
<td>Western Refining</td>
<td>WNR</td>
<td>8,202.2</td>
<td>812.1</td>
<td>9.9%</td>
<td>4,171.6</td>
<td>-39.9%</td>
<td>5.1x</td>
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<tr>
<td>Average</td>
<td></td>
<td>$27,741.5</td>
<td>$2,141.6</td>
<td>6.2%</td>
<td>$14,652.0</td>
<td>-22.3%</td>
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<tr>
<td><strong>Median</strong></td>
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<td>$12,249.8</td>
<td>$587.0</td>
<td>4.9%</td>
<td>$5,036.9</td>
<td>-27.6%</td>
<td>8.5x</td>
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<tr>
<td><strong>Median</strong></td>
<td></td>
<td>$9,767.0</td>
<td>$564.9</td>
<td>9.7%</td>
<td>$5,862.5</td>
<td>10.0%</td>
<td>6.5x</td>
</tr>
</tbody>
</table>

Presented in $000,000s
Source: Bloomberg
APPENDIX A

World Demand

96.03 mboe/d

World Daily Consumption Of Crude Oil and Liquid Fuels: June 2016
As of June 30, 2016 total world daily consumption equaled 96.03 million barrels per day.

Source: Bloomberg

World Daily Consumption of Crude Oil and Liquid Fuels

Germany’s consumption as of December 2015 will be available between August and December of 2016. Thus it was assumed to have remained constant.
APPENDIX B

World Supply

95.63 mboe/d

As of December 31, 2015, world daily production totaled 95.63 million barrels per day.3

Source: Bloomberg

5 World Supply is updated annually by Bloomberg.
APPENDIX C

Domestic Supply

Domestic production of crude oil peaked in April 2015 at 9.63 MMBD. As of June 30, 2016, oil production fell by 10.6% to 8.70 MMBD. Domestic production of natural gas has remained relatively constant since December of 2014 but peaked in February of 2016 at 92.0 Bcf per day. Since then production has fallen by approximately 5% to 87.7 Bcf per day in June.
APPENDIX D

Commodity Prices

Crude Oil Spot Prices

Henry Hub Natural Gas Spot Prices

Source: Bloomberg
APPENDIX E

Stock Performance

Crude Prices began falling

Source: Bloomberg
Mercer Capital has expertise providing business valuation and financial advisory services to companies in the energy industry.

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